

Press release

Lufthansa Aviation Training trains Flight Operations Officers

- LAT and LH Group jointly develop a worldwide unique concept for the training of flight operations officers and for the first time standardize the training group-wide.
- Training as a flight dispatcher forms the basis for working in a traffic control centre, where comprehensive knowledge and skills are required from flight planning to solving irregularities.
- First LAT Ab-Initio training course for LH Group flight dispatchers in a new format launched in Frankfurt in July.

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A hurricane is heading towards Florida – what does that mean for the planned flights there? An airspace is closed and a flight has to be diverted – which alternative routes are there, how much kerosene does it need and what happens to the passengers on the plane and those who are already waiting for their flight at the actual destination and are now stuck there? The range of tasks performed by Flight Operations Officers (FOOs) is multi-faceted and their role in aviation is significant: As airline employees, they are responsible for flight preparation and ground support for flights. At the beginning of July, the first integrated training course for Flight Operations Officers was launched in Frankfurt. Lufthansa Aviation Training conducts the training for the entire Lufthansa Group. It is based on a globally new, modular concept, called "Competency-Based Training & Assessment" (CBTA). CBTA focusses on the transfer of competencies with concrete practical examples instead of pure knowledge transfer. This enables a much faster entry into practice.

Within 20 weeks the prospective Flight Operations Officers (FOO) are taught in subjects that are also part of the theoretical pilot training. These include meteorology, navigation, operational procedures and flight planning. Until the start of the new training concept, FOO training was even docked directly to the training of future pilots due to these overlaps in theoretical education. Back then, the trainees gained a lot of theoretical knowledge, but did not have any practical references to their future profession. This is now changing: "The profession of Flight Operations Officers has developed enormously and also changed over the past decades. With the new training, we now adequately cover this grown and very complex area of responsibility. We have now developed a competence-based approach for the first time from what was originally a purely knowledge-based training course. A core element of this approach is that we are working with experienced Flight Operations Officers as instructors during training – this enables us to impart the relevant knowledge with concrete references to professional practice," says Stephan Strobel, who is responsible for the development and implementation of the new training at LAT.

For the new training concept and its implementation, Strobel and his team received the approval of the German Federal Aviation Authority (LBA) for the new "National Training Organisation", the DE.NTO.007, under the umbrella of the LAT OPS DE. The new training is thus also the first CBTA-based FOO training worldwide and the first CBTA-based training approved by the LBA in Germany.

A standardized FOO training for the entire LH Group

Training as a Flight Operations Officer forms the basis for working in an Integrated Operations Control Centre (IOCC), where comprehensive knowledge and skills are required from flight planning to solving irregularities. Previously, within Lufthansa Group the respective airlines organized the FOO training individually and the flight schools covered it. However, after they consciously wanted to concentrate on their



core business - the training of future pilots - the need arose to relocate the FOO training and thus also the opportunity to completely restructure the training in line with the changed conditions. Project Manager Nina Jirges, Senior Manager Training, Communication & Change Management Lufthansa Group: "We are particularly proud of not only having developed a very innovative concept worldwide, but also having created a unified standard for FOO training throughout the Lufthansa Group for the very first time. This was only possible because all the parties involved – the group airlines, instructors, active FOOs and many more – worked hand in hand and contributed their decades of experience and specific needs to the concept development. The successful relaunch of the FOO training is therefore a great example for me of what is possible in cooperation beyond the various companies within the Lufthansa Group".

About Lufthansa Aviation Training

Lufthansa Aviation Training GmbH (LAT) is one of the world's leading companies in the field of flight training with its competence in the training and further education of cockpit and cabin personnel at twelve training locations worldwide. The company's Headquarter in Hallbergmoos near Munich employs around 1,000 people. The customer portfolio includes over 200 nationally and internationally renowned airlines, including the Lufthansa Group airlines. Lufthansa Aviation Training has almost 200 training devices at its disposal. These include training aircraft for pilot training, flight simulators of all common aircraft types for pilot training and emergency and service mock-ups for the training of flight attendants.

Under the European Flight Academy (EFA) brand, Lufthansa Aviation Training bundles all Lufthansa Group flight schools in Germany, Switzerland and the USA. Graduates meet the high standards of the Lufthansa Group's airlines and have exclusive access to their internal job market.

Further information on Lufthansa Aviation Training and the European Flight Academy is available at www.lufthansaaviation-training.com and www.lufthansa-aviation-training.com.

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